

## How Banks Go Abroad: Branches or Subsidiaries?

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### Abstract

Using an original database on the operations in Latin America and Eastern Europe of the top 100 international banks, this paper examines the factors that influence banks’ choice of organizational form, while controlling for their decisions to enter certain markets. We find that regulation, taxation, the degree of desired penetration in the local market, and host country risk matters. Banks choose to operate as branches in countries that have higher corporate taxes and when they face lower regulatory restrictions on bank entry, in general, and on foreign branches, in particular. Subsidiaries are the preferred organizational form by banks that seek to penetrate the local market establishing large and mostly retail operations. Finally, there is evidence that risk affects how banks operate in foreign markets, suggesting that legal differences in the degree of parent bank responsibility vis-à-vis branches and subsidiaries plays an important role in the decision.

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## **I. INTRODUCTION**

Over the last two decades, many countries have progressively liberalized bank activities that had been traditionally heavily regulated and protected from competition. As part of this process, foreign banks, which had previously played only a marginal role, have established a substantial presence in the banking systems of several middle-income and developing countries. That presence has taken a variety of forms, ranging from the foreign acquisition of domestic institutions with extensive branch networks to the establishment of isolated representative offices aimed at serving niche market segments. However, in contrast to the growing debate on the merits and potential pitfalls associated with an extensive presence of foreign and foreign-owned banks in emerging markets, little attention has been paid to how that presence is established. In this paper, using an original database on the activities of the top 100 international banks worldwide, we try to fill this gap by examining what factors affect the organizational form under which banks choose to operate in foreign markets.

There are at least two sets of reasons policy makers, bank users, and bankers might care about how foreign banks operate in host markets. First, foreign banks' organizational form may affect the competitive structure of the local banking systems. Foreign subsidiaries with extensive networks are in direct competition for retail clients with local commercial banks. Single-branch foreign banks or representative offices concentrate, instead, on segments such as wholesale and investment banking, which have been typically neglected by domestic banks. Second, the regulatory challenges presented by independently capitalized stand-alone subsidiaries are different from those presented by foreign branches. Similarly, from the point of view of the parent bank, while the investment into a locally incorporated foreign subsidiary can in principle be treated as an equity participation—even though reputational considerations may be

important—it may be much more difficult to refuse to support a foreign branch in times of trouble.

We build an empirical model that allows banks' organizational choice to depend on parent bank characteristics, home country regulations, the desired level of penetration in the host market (as proxied by affiliate bank characteristics) and host country factors. In particular, we allow the parent bank's size, business orientation (wholesale versus retail), degree of international presence, and past expansion strategies to affect their choice of organizational form in a given host country. We measure the desired level of penetration in the host market by controlling for the affiliate size and business orientation. Also, we examine how host factors such as legal restrictions on foreign bank operations, entry requirements, and taxation levels influence foreign banks' mode of operation

Finally, an important issue that we examine is whether differences in the legal treatment of a parent bank's responsibility vis-à-vis the liabilities of its overseas branches and subsidiaries play a role in the choice of organizational form. Legally, branches are not separate entities from their parents and parent banks are responsible for the liabilities of the branches, if the latter cannot meet their obligations with their assets or if capital injections are required. In contrast, subsidiaries are stand-alone entities, separate from the parent, so that the parent bank is under no legal obligation to honor their liabilities and its potential losses are limited to the capital invested and the costs of closing the operations.<sup>1</sup> If these differences play an important role in banks'

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<sup>1</sup> The recent crisis in Argentina provides us with examples of the different type of behavior of branches and subsidiaries in line with their legal responsibilities regarding their local liabilities. While Citibank announced an increase in the capital of its branch operations in Argentina, it opted for selling its subsidiary (Bansud). Also, in Argentina Credit Agricole decided to cut its losses by letting the government take over its subsidiaries Bersa, Bisel and Suquia. In Eastern Europe, the Bayerische Landesbank gave up its subsidiary Croatian Rijecka bank after a trader at the subsidiary incurred huge foreign exchange losses.

decisions, branches would tend to be the preferred organizational form in host countries characterized by relatively higher economic and political risks.

The question is empirically relevant, specially considering that in practice the distinction between branches and subsidiaries in times of crisis may be much more blurred than what theory predicts. In fact, although there have been many cases where parents assisted their branches and allowed their subsidiaries to fail, special contractual arrangements and reputational considerations have also determined whether a parent bank stood by its foreign operations. In particular, ring fencing provisions may limit the losses faced by parent banks when their branches are in trouble. Such provisions generally establish that parent banks are not required to repay the obligations of a foreign branch if the branch faces repayment problems due to extreme circumstances such as war or civil conflict and due to certain actions by the host government (e.g., exchange controls, expropriations, etc.). In recent years, a number of banking groups have adopted ring fencing provisions.<sup>2</sup> On the other hand, concerns about loss of reputation have in certain instances lead parent banks to rescue and recapitalize subsidiaries even if they were not legally forced to do so.<sup>3</sup>

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<sup>2</sup> In the case of US bank branches section 25C of the Federal Reserve Act establishes that “a member bank shall not be required to repay any deposit made at a foreign branch of the bank if the branch cannot repay the deposit due to an act of war, insurrection, or civil strife or (2) an action by a foreign government or instrumentality (whether de jure or de facto) in the country in which the branch is located, unless the member bank has expressly agreed in writing to repay the deposit under those circumstances”. Another example of ring fencing provisions are the clauses included in the International Swaps and Derivatives Association (ISDA) Master Agreement. These Ring-Fencing Provisions stipulate that the headquarters will bear no responsibility for transactions made at overseas branches in the case of exchange controls or expropriation (see ISDA (2003), Section 10 (a) Ring-Fencing Agreements).

<sup>3</sup> For example, HSCB injected more than US\$600 millions into its Argentine subsidiary following the crisis in that country (Economist Intelligence Unit Wre, December 16, 2003). Similarly, Portugal’s Banco Espiritu Santo injected more capital into its Brazilian subsidiary Banco Boavista Interatlantico, after the latter had to make good on the losses sustained by its mutual funds following the Real’s devaluation of January 1999. ABN Amro and KBC promised to make good on any losses to clients arising from an alleged fraud at their Hungarian subsidiary K&H equities (The Economist, September 2003).

To estimate our model we build a large dataset on the foreign activities and general characteristics of the largest 100 banks in the world. We focus on their operations in Latin America and Eastern Europe, the two regions that have witnessed the largest increase in foreign bank participation over the last decade. In both regions, current levels of foreign bank participation exceed 50 % of banking system assets in many countries.

Our findings confirm some of our expectations, but also pose new questions, and challenge some established views. First, regulation and institutional factors appear to have a paramount effect. Foreign banks are less likely to operate as branches in countries that limit their activities and where regulation makes it difficult to establish new banks. Branches are, instead, more common in host countries with high corporate taxes possibly because of the greater ease allowed by this structure in shifting profits across countries. Banks in poor countries are also more likely to operate as branches perhaps because fewer market opportunities.

Second, our results suggest that different organizational forms are associated with different degrees of penetration in the host market. Branches are more likely when foreign operations are smaller in size and do not have a retail orientation.

Host country risk matters. Branches are less common in countries with highly risky macroeconomic environments, where parent banks seem to prefer the shield of “hard” limited liability provided by subsidiaries to the “soft” protection of ring-fencing. However, when it comes to risks stemming from possible government intervention and other major political events (such as civil unrest or wars) parent banks are more likely to prefer to operate as branches. This is not necessarily surprising. In view of legal provisions that shield parent banks from the liabilities of their foreign branches in events such as wars, insurrections, or arbitrary actions by foreign governments, banks are actually more exposed as subsidiaries which typically have

higher capital and reserve requirements and larger investments in local fixed assets than as branches.

Studies on the choice of organizational form have been scant and have mostly focused on the operations of international banks during the 1970s-1980s (see Goldberg and Saunders 1980; 1981a,b; Goldberg and Johnson 1990; Miller and Parkhe 1998, among others). However, these studies have primarily looked at the determinants of each type of organizational form in isolation. Furthermore, these studies have not taken into account banks' prior decision to enter a given market.

A larger literature has examined related aspects of the rising foreign bank presence in developing countries.<sup>4</sup> Several authors have analyzed the factors driving the decision of international banks to establish operations overseas and their choice of location during the 1990s (see, for example, Claessens et al. 2000, Foccarelli and Pozzolo 2000, Moshirian 2001, Buch and DeLong 2001, Buch 2000, Galindo, Micco and Serra 2002, Buch 2003, Buch and Lipponer 2004, Wezel 2004). Also, many studies have focused on the implications of foreign bank presence in developing countries. For example, Claessens et al. (2000), Barajas et al. (2000), Denizler (2000), and Martinez Peria and Mody (2004) study the effects on competition and efficiency in the banking sector. Dages et al. (2000), Peek and Rosengren (2000), and de Haas and Levyveld (2002, 2004) compare the lending behavior of foreign and domestic banks during crises. Berger et al. (2001), Mian (2004), and Clarke et al. (2005) study the consequences on access to finance and cherry picking.

The remainder of the paper is organized as follows. Section II discusses the dataset collected on the activities of the top 100 banks and their operations in Eastern Europe and Latin

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<sup>4</sup> See Clarke et al. (2003) for a review of this literature.

America. Section III present the empirical methodology pursued in the paper to examine the determinants of foreign banks' choice of organizational form. Section IV unveils the empirical results. Section V concludes.

## II. DATA

To examine the choice of organizational form by international banks across countries, we assembled an extensive and original database on the operations of the 100<sup>th</sup> largest banks in the world (according to the size of their global assets as of December 2002).<sup>5</sup> In particular, we focus on their presence in Latin America and Eastern Europe.<sup>6</sup>

Table 1 lists the top 100 international commercial banks, specifies their country of origin, and indicates the type of operations –branches or subsidiaries- (if any) that these banks have in Latin America and Eastern Europe.<sup>7</sup> Also, to establish the degree to which each bank has international operations, we report the number of countries where each bank is present. On average the top 100 banks have operations in more than 15 countries worldwide. Dutch banks have the highest country average, with operations in more than 38 countries. Also, it is clear from this table that US and Spanish banks are dominant in the Latin American region, while German and Italian banks are the key players in Eastern and Central Europe.

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<sup>5</sup> Among the top 100 banks, we did not include banks which were owned (50% or more of the shares) by another large bank. For example, Bank Austria Creditanstalt AG and Credit Lyonnais SA were not included in the top 100 list because their main shareholders as of 2002 were Bayerische Hypo- und Vereinsbank AG and Credit Agricole S, both in the top 100 list. The shareholder data structure was obtained from Bankscope.

<sup>6</sup> In Latin America, we examine international bank operations in Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Mexico, Peru, and Uruguay. In Eastern Europe, we focus on Bulgaria, Croatia, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Poland, Slovenia, Slovak Republic, and Turkey.

<sup>7</sup> Branches operating in a country as a branch of a TOP 100 subsidiary incorporated in a developing country were coded as a subsidiary. The Top 100 bank is under no legal obligation to honor those branches liabilities in excess of their developing country subsidiary.

Table 2 illustrates that the operations of these 100 banks capture most of the foreign bank activity in the host countries in question in Latin America and Eastern Europe. We define a foreign subsidiary as a bank with a foreign shareholder who owns at least 50% of the shares. On the other hand, a branch is 100 percent owned by its foreign parent bank. We eliminated Colombia from our sample because Colombian legislation does not allow the entry of foreign bank branches. Only foreign bank subsidiaries, locally incorporated, are permitted.

The foreign owned banks represent about 50 percent of the total number of banks in Latin America and Eastern and Central Europe. Those included in our sample capture more than 80 percent of the assets controlled by all foreign banks, on average, across countries. Hungary, Peru and Bolivia are the exception, where the foreign banks in our sample account for less than 60 percent of the foreign bank assets in the system, mainly because their biggest foreign banks are owned by border countries' banks which are not among in the top 100 banks we focus on.<sup>8</sup> In terms of the number of foreign controlled institutions, we are capturing 247 out of 387 branches and subsidiaries in the hosts. Both for subsidiaries and branches, we capture about 65 percent of the operations in the countries in our sample.

Regarding the choice of organization form among the top 100 banks operating in Latin America and Eastern Europe, Table 2 indicates a strong preference for subsidiaries. The latter account for 74% of the number of foreign bank operations in these two regions. For Latin America, the share of subsidiaries is 65% while it is higher, 82% in Eastern Europe.

The operations of the top 100 banks by country of origin (or home country) are shown in Table 3. From this table it is clear that US, German, and Japanese banks dominate the world

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<sup>8</sup> Peru's low share data is more subtle and it is due to the importance of Banco de Credito del Peru and Interbank's shareholders which are companies from Bermuda and Bahamas respectively.

banking industry both in terms of assets and number of institutions among the top 100 banks. There are 20 US banks, 16 German banks, and 11 Japanese banks in the top 100 list. Regarding our sample of host countries, we can observe that US and German banks have operations in 15 out of the 20 host countries in our study. Italian and Dutch banks operate in 14 and 12 countries, respectively. The actual number of branches and subsidiaries in each host country can also be observed in this table. US banks have 26 subsidiaries and 24 branches in the hosts, respectively, followed by German banks with 42 subsidiaries and 6 branches, respectively.

The home and host laws and regulations governing the activities of the affiliates of parent banks are likely to affect banks' choice of organization form. A dummy summarizing home country regulations regarding the operations of their bank affiliates overseas is shown in the last column of table 3. A value of 1 is associated with countries that place additional restrictions on opening branches relative to subsidiaries. For example, Canadian and Italian banks cannot open a branch without the previous approval of the home regulator.<sup>9</sup> Also, the Spanish banks' regulator can refuse the application for opening a branch based on a more diverse set of criteria (e.g. legal or other type of obstacles that prevent or hamper the control and inspection of the branch by the home regulator) than in the case of opening a subsidiary.

A summary of the regulatory treatment of branches versus subsidiaries by host regulators is shown in Table 4. Since the distinctions on host country requirements for foreign branch and subsidiaries are generally more detailed than for home country requirements, the Host Country Regulation Index is subdivided into four subcategories before being aggregated. These categories are: *Written Statements*, *Restrictions on Activities*, *Responsibilities Undertaken*, and *Other Restrictions*. A value of one is associated with each category, where the host country establishes

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<sup>9</sup> Italian legislation does not include EU Member States on this issue.

more requirements for opening a foreign branch than for a foreign controlled subsidiary. The most common additional requirements are: the approval of the home country foreign bank regulator, restrictions for some type of operations (e.g. mortgage transactions) or for operating with host country residents, and a statement of the applicant foreign bank that it will satisfy all claims of the branch that may arise.

Among the host countries in our sample, regulations for Croatia, Hungary, and Poland discriminate the most against foreign branches. Most notably, the first two countries place restrictions on the type of activities that branches can undertake relative to subsidiaries. Outside from Mexico, such restrictions appear to be uncommon in Latin America.

### III. EMPIRICAL METHODOLOGY

We model a bank's choice of organizational form according to equation (1) below:

$$\begin{aligned} \text{Organizational Choice}_{i,j,k} = & \alpha_0 + \beta_1 \text{Parent Bank Characteristics}_i + \beta_2 \text{Home Country} \\ & \text{Regulations} + \beta_3 \text{Affiliate Bank Characteristics} + \beta_4 \text{Host Country Factors} + \varepsilon_i \end{aligned} \quad (1)$$

where *Organizational Choice*<sub>*i,j,k*</sub> is a dummy equal to 1 if parent bank *i* from home country *j* has a branch in host country *k*, and 0 if it operates a subsidiary in that country.

Among the *parent bank characteristics* we control for the size, business orientation and internationalization strategy of each parent bank. *Parent bank size* refers to the log of the total parent bank assets. This data comes from Bankscope. *Parent bank retail business orientation* is a dummy that equals one if the bank has a retail orientation and zero if the bank is primarily engaged in wholesale or investment bank activities. The sources of this classification are

Bankscope and the home banks' web pages. *Parent bank internationalization strategy* refers to the ratio of branches to total foreign operations that the parent owns. This variable helps determine whether the parent has a clear preference for one type of organizational form or the other. Bankers' Almanac is the source used to construct this variable.

*Home country regulations* refers to the restrictions placed by the home regulator on parent banks' organizational choice. In particular, it measures restrictions to open branches relative to subsidiaries. This dummy was constructed on the basis of the information gathered from laws and regulations in the parent countries. More details on this dummy can be seen in Table 3.

We also control for a number of affiliate characteristics. *Affiliate bank size* refers to the size of the local affiliate in the host country, as measured by the number of employees.<sup>10</sup> This data comes mainly from Bankscope and Bankers' Almanac. *Affiliate bank business orientation* is a dummy equal to 1 if the affiliate bank has a retail business orientation. The dummy is zero in the case of trade finance and corporate and investment banks. This data come from Bankscope, Bankers' Almanac and individual banks' webpages. We also include a dummy for whether the bank is a greenfield operation (0) or the result of an acquisition (1). Finally, we control for the year in which the affiliate was established. Information to construct both of these variables was obtained from numerous sources such as central banks, banks WebPages, Bankers' Almanac and Bankscope.

*Host country factors* include measures of banking regulations, corporate taxation, country size, level of development and risk. Among the banking regulations, *Host country bank entry*

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<sup>10</sup> We use size as measured by employees because data on assets for branches was lacking in many cases given that balance sheets are typically consolidated at the parent level.

*requirements* is an index that takes values from 0 to 8 depending on the number of legal submissions required to obtain a license to operate as a bank in the host country. These requirements may include none, all or some of the following: (1) draft by laws, (2) intended organizational chart, (3) first 3-year financial projections, (4) financial information on main potential shareholders, (5) background/experience of future directors, (6) background experience of future managers, (7) sources of funds to capitalize new bank and (8) intended differentiation of new bank from others. This index is constructed using the data collected and methodology proposed by Barth, Caprio, and Levine (2001).

*Host country restrictions on bank activities* is also an index developed by Barth et al. (2001). This index that ranges between 1 to 16 tries to capture the extent to which banks can engage in (a) the business of securities underwriting, brokering, dealing, and all aspects of the mutual fund industry, (b) insurance underwriting and selling, (c) real estate investment, development and management, and (d) whether banks can own non-financial firms. For each of these subcategories a value between 1 and 4 is assigned depending on whether the activity is unrestricted (1), permitted (2), restricted (3), or prohibited (4).

*Host country regulations on foreign bank branches* refers to an index that captures the degree to which the host country restricts the operation of foreign banks as branches in the country, relative to its treatment of foreign subsidiaries. This variable was constructed on the basis of 2002 bank regulations and legislation in each of the twenty host countries. Details on this index are shown on Table 4.

*Host country corporate taxes* refers to the top corporate tax rate in the host country as reported by the Heritage Foundation Index of Economic Freedom. *Host country size* is measured by the log of constant dollar GDP in the host country. This variable is intended to capture the

scope for scale economies in the country. *Host country GDP per capita*, measured as the dollar GDP per capita, is included to capture the degree of economic development in the host country. This variable may also help to measure business opportunities in the host country. Data for both of these variables comes from the World Development Indicators produced by the World Bank.

*Host country risk* refers to four different types of host country risk indexes reported by the International Country Risk Guide (ICRG). These variables are *Economic Risk*, *Political Risk*, *Investment Profile Risk*, and *Country Risk* (composite index). We change the sign on these variables so that higher values indicate greater potential risk. More specifically, the ICRG Economic Risk assesses a country's economic strength or weakness as a function of variables such as the country's GDP per capita, real GDP growth, annual inflation rate, budget balance, and current account balance.<sup>11</sup> The *ICRG Political Risk* rating provides a means of assessing the political stability of a country through various political and social variables such as measures of government stability, socioeconomic conditions, internal conflict, external conflict, law and order, investment profile, etc. *Investment Profile Risk*, a subcomponent of Political Risk, takes into account contract viability, profits repatriation, payments delays measurements. Finally, the *ICRG Country Risk* is a composite index that includes both economic and political risk variables and other variables such as exchange rate stability and total foreign debt as percent of GDP.

The choice of organizational form explained by equation (1) can only be observed for a given host country once the parent bank decides to establish operations in that country. Thus, in estimating equation (1) there might be a selection bias, unless we also consider how parent banks

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<sup>11</sup> Although the ICRG Economic Risk index includes the host country GDP Per Capita as a subcomponent, the correlation coefficient between the ICRG Economic Risk index and host country GDP Per Capita variables is very low in our sample.

make decisions on where to establish foreign operations. We take this into account by estimating equation (2) below:

$$\begin{aligned} \text{Foreign bank presence}_{i,j,k} = & \alpha_0 + \beta_1 \text{Parent Bank Characteristics}_i + \beta_2 \text{Home Country} \\ & \text{Regulations} + \beta_3 \text{Affiliate Bank Characteristics} + \beta_4 \text{Host Country Factors} + \text{Home-Host} \\ & \text{Proximity} + \varepsilon_i \end{aligned} \quad (2)$$

where *Foreign bank presence*<sub>i,j,k</sub> is a dummy equal to 1 if parent bank i from home country j has any kind of operations in host country k, and 0 if it does not have a presence in the host country. Most variables included in equation (2) have been defined above, with the following three exceptions. First, within the parent bank characteristics, *Parent Bank Worldwide Activity* takes into account the number of countries where each parent bank has activities worldwide (data source: Bankers' Almanac). Second, among the regulatory variables, *Host Country (inward) Foreign Investment Regulation* and *Home Country (outward) Foreign Investment Regulation* capture government controls on inward and outward direct investment in banking, respectively. Both variables are constructed as a five year average (2002-1998) from original IMF data.<sup>12</sup> Finally *Home-Host Proximity* is a matrix of variables that capture the degree of economic, cultural, and institutional affinity between the home and host countries. In particular, it includes separate dummies for whether the host and home country share (i) a common language and (ii) a common legal origin. Also, the matrix includes the share of bilateral trade between countries and a measure of geographical distance measured in miles. We also included a dummy for whether

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<sup>12</sup> The original IMF data are dummies which equal 1 in those years when the countries had controls.

the home and host where in a colonial relationship or colonized by the same country. All these variables come from the CIA Fact Book.

#### **IV. RESULTS**

Table 5 reports the results for our probit estimation of equation 1.<sup>13</sup> We present six alternative specifications including different proxies for political and economic risk. Most coefficients are significant and have the expected sign. All regressions are estimated with robust standard errors allowing for the possibility that observations for the same parent bank may not be independent (i.e., we allow for clustered standard errors).

Most coefficients are significant and have the expected sign. Since results are robust across specifications, in what follows we focus on our baseline regression labeled model (4).

The results in Table 5 can be summarized as follows. First, regulation matters. The variables describing host- and home-country restrictions on foreign branches— both have the right negative sign and are significant in all specification (often at the 1 percent level), indicating that more restrictions on branches lowers the probability that banks will choose this organizational form.. Host-country bank entry requirements, which capture the number of procedures required to license a bank, also have a negative, although less consistently significant, effect on the establishment of branches. One possible explanation for why more bank entry requirements would lower the probability of operating as a branch is that while branches are typically denovo operations, banks can circumvent entry requirements by setting up subsidiaries through the

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<sup>13</sup> Note the sample size, which captures the number of bank affiliates (both branches and subsidiaries) drops to 240 observations instead of 247 as shown in table 2, because of missing data for 5 Brazilian banks (all investment banks), one Mexican Bank, and one Polish bank.

purchase of domestic banks. Consistent with this interpretation we find that the acquisition dummy is always significant and has a negative sign. On the other hand, host-country restrictions on bank activities do not seem to have a significant impact on how foreign banks choose to enter. This is not necessarily surprising since these restrictions typically apply to both locally- and foreign-incorporated banks.

Second, taxation can also affect the organizational choice of foreign banks. The coefficient of the host-country top corporate tax rate is positive and highly significant in all regressions. Thus, branches —having an advantage in shifting profits across border— are more likely in countries with relatively higher corporate taxes.

Third, differences in the parent bank’s responsibility for the liabilities of branches and subsidiaries play an important role in the choice of organizational form. Under normal circumstances, parents face full responsibility vis-à-vis the liabilities of branches, but their exposure is limited to the loss of the equity invested in the case of subsidiaries. Consistent with these differences in the legal treatment, we find that banks prefer to operate as branches in host-countries characterized by relatively low economic risk. The coefficient of the proxy for economic risk is negative and significant, suggesting that, in countries with a highly risky macroeconomic environment, parent banks seem to prefer the shield of “hard” limited liability provided by subsidiaries to the “soft” protection of ring-fencing. However, the coefficients on the political risk proxy and on the measure of investment risk (capturing risk to the viability of contracts, the risk of expropriation, and potential obstacles to the repatriation of profits), are instead positive and significant, although to a lesser extent. This suggests that when it comes to risks stemming from possible government intervention and other major political events (such as civil unrest or wars) parent banks prefer to operate as branches, since the latter are often

protected against such events by ring fencing provisions. In other words,<sup>14</sup> in view of legal provisions that shield parent banks from the liabilities of their foreign branches in events such as wars, insurrections, or actions by foreign governments, banks are actually less exposed as branches than as subsidiaries, which typically have higher capital and reserve requirements and larger investments in local fixed assets.

Fourth, our results suggest that different organizational forms are associated with different degrees of penetration in a foreign market on the part of the parent bank. Branches are more likely when foreign operations are smaller in size. The link between the degree of penetration and a lower probability of being a branch is reinforced by the negative and significant coefficient of the dummy indicating that the affiliate is a retail bank. The coefficient of affiliate *year-of-entry* is positive and significant, suggesting that there has been a recent trend by foreign banks to increasingly penetrate emerging markets by operating as subsidiaries.

A related finding is that branches are less likely in relatively richer countries: the host-country's per capita income has a negative and significant coefficient. This may in part reflect the fact that subsidiaries are often the result of crisis-related acquisition which are more likely to occur in poorer countries. However, this cannot be the entire story as major crises have occurred also in relatively richer emerging market economies. One additional explanation may be that foreign banks enter as subsidiaries in markets where they believe there is ample room for expansion, and these are typically poorer economies where the local banks are less developed and capitalized, and hence easier to compete against.

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<sup>14</sup> The opposite sign associated with economic and political risk explains why the ICRG country composite risk index in Regression (1) is not significant.

Finally, one additional result worth noting is that: parent banks seem to specialize, at least to some extent, in one organizational form or the other, beyond what is explained by their home-country regulation. Indeed, the worldwide ratio of branches-to-subsidiaries at the parent bank is positive and highly significant. One possible explanation for this finding is that the two organizational forms require different expertise and corporate governance design at the parent level. However, the coefficients of the dummy indicating that the parent institution is a retail bank and that of its size are not significant, suggesting that the specialization and overall size of the parent bank itself are not important when it comes to the organizational form of its foreign operations. Possibly, the reason why parent size seems not to matter can be ascribed to the fact that all parent banks in our sample are pretty large, with assets ranging from 1,097,190 millions (Citigroup Inc) to 94,325 millions (Bank of China, Hong Kong) Limited.

In Table 6, we measure the economic impact of a change in our explanatory variables by considering what happens to the predicted probability of the affiliate being a branch when each right hand side variable increases from its sample average by one standard deviation (for the dummy variables we consider a change from 0 to 1). Among the taxation and regulatory variables, corporate taxes and restrictions on foreign branches in the host country have the largest impact: one standard deviation increase (decrease) from the average in corporate taxes (restrictions on branches) increases the likelihood of choosing to operate as a branch by about 3.5 percentage points (equivalent to 8 percent of the standard deviation of the dependent variable). The economic effect of the other regulatory variables is around 1.5 percentage points. Among the bank-specific factors, the affiliate bank size has the largest impact, almost 6 percentage points. Year of entry and the acquisition dummy are also important with impacts around 4.5 percentage points. Finally, the relative importance of country risk is comparable to that of regulation, with

impacts at about 4.3 and 3.2 percentage points for the political risk and the economic risk measures, respectively.

Results for the Heckman probit estimation are shown in Tables 7 and 8. Table 7 shows the first stage of the Heckman estimation where we model the decision of banks to enter a given host country. Our estimations yield results consistent with many of the previous studies on this issue, but also offer some new insights. In particular, we show that banks are less likely to enter countries where political risk is high. Also, once we control for the market opportunities in the host country, economic risk does not seem to matter if we do not control for political risk and it is positive when we control for the latter. We interpret the positive coefficient on economic risk to be associated with the fact that much of the recent foreign bank entry has occurred following economic crises in the host countries, since these events provide opportunities for “good deals” in terms of acquiring local banks. Finally, like previous studies we find that regulation and taxation have a negative impact on entry, while economic and cultural proximity to the host promote entry.

Table 8 show the results for second stage in the Heckman model, i.e., the likelihood of a parent bank choosing to operate as a branch . These results are very similar (and almost identical in terms of significance) to those for the simple probit model without controlling for sample selection. Therefore, for the sake of brevity, they are not discussed here.

## **V. CONCLUSIONS**

Our study of the determinants of the organizational choice of foreign banks yielded three main findings. First, there is evidence that political and economic risk matters for how banks enter new markets, suggesting that the different degree of parent bank responsibility vis-à-vis the

liabilities of branches and subsidiaries plays an important role in the decision. Second, the results confirm the notion that different organizational forms correspond to different degrees of penetration by a parent bank to a foreign market. Third, institutional factors such as host- and home-country regulation are also important in determining the organizational choice of local operations.

From a policy perspective the results point to two main conclusions. First, since risk matters, parent banks should be expected to behave differently *vis-à-vis* branches and subsidiaries in times of economic and political crisis. Second, since regulatory variables have non-marginal effects on the form of foreign bank entry, governments can design regulation to favor one structure rather than another. Policy makers concerned with the behavior of foreign banks during periods of financial distress may want to favor branches to tap into the deep pockets of their parents. However, the results indicate that subsidiaries are more likely to enter retail market and establish large local networks. Hence, a trade-off emerges. While favoring branches may be optimal from the point of view of systemic risk management, regulation discouraging foreign banks from establishing local subsidiaries may limit the benefits of foreign entry. We leave the analysis of this trade-off to future research.

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**Table 1 - Top 100 International Commercial Banks and Their Operations in Eastern Europe and Latin America, 2002**

Ranking by assets	Parent bank names	Parent country	Number of total host countries worldwide where banks operate	Argentina	Bolivia	Brazil	Bulgaria	Chile	Colombia	Croatia	Czech-Rep	Ecuador	Estonia	Hungary	Latvia	Lithuania	Mexico	Peru	Poland	Slovakia	Slovenia	Turkey	Uruguay
1	Citigroup Inc	US	78	B	B	B, S	B	B	S		S	B		S			S	B	S	S		B	B
2	Mizuho Financial Group	JP	25																				
3	UBS AG	CH	28			S																	
4	Sumitomo Mitsui	JP	16			S																	
5	Deutsche Bank AG	DE	48	S		S		S			B			S			B		S (2)				S (2) <sup>(a)</sup>
6	Mitsubishi Tokyo Fin. Group	JP	33	B		S		B									B		S				
7	J.P. Morgan Chase & Co.	US	50	B		B, S		B									B					B	
8	HSBC Holdings Plc	UK	63	S		S (2)		B			B				S <sup>(a)</sup>	S (2)						S	S
9	ING Group NV	NL	37	B		B	B				B			S			B		S	B		B	
10	BNP Paribas	FR	48	B, S		S	S							S				S	S				S
11	Credit Suisse Group	CH	33			S (2)											B					B	
12	Bank Of America	US	30	B		S											B		S				
13	Royal Bank of Scotland	UK	19																				
14	UFJ Holdings Inc	JP	17																				
15	Barclays Holding Plc	UK	41			S																	
16	Credit Agricole CA	FR	47			S					S			S					S (2)	S		B, S	S (2)
17	ABN AMRO Bank	NL	59	B		S (2)		S	S		B						B		S			B	B
18	Industrial & Com. Bank of China	CN	8																				
19	HBOS Plc	UK	9																				
20	Bayerische Hypo-und Vereinsbank AG	DE	25	S			S			S (2)	S (2)			S	S	B			S (3)	S	S		
21	Morgan Stanley	US	24			S																	
22	Societe Generale	FR	46	S		S	S				S								B	S	S	B	
23	Norinchukin Bank (The)	JP	3																				
24	Fortis	BE	22																S				
25	Merrill Lynch & Co., Inc.	US	9			S													S				S
26	Commerzbank AG	DE	22								B			S					S (2)				
27	General Electric Capital Corp.	US	13	S		S					S			S			S		S				
28	Bank of CN	CN	20																				
29	Dresdner Bank AG	DE	26			B, S		S		S	S						S		S				
30	Rabobank Group	NL	19			S													S				
31	China Construction Bank	CN	4																				
32	Dexia	BE	13																	S			
33	Agricultural Bank of China	CN	2																				
34	NRW.BANK (WestLB)	DE	18			S								S					S			B	
35	Goldman Sachs Group, Inc	US	6			S																	
36	Wells Fargo & Company	US	8																				
37	DZ Bank AG	DE	13											S					S				
38	Wachovia Corporation	US	5																				
39	Resona Holdings, Inc	JP	6																				
40	Bayerische Landesbank	DE	5							S				S									
41	Lloyds TSB Bank Plc	UK	23	B		B, S			S			B											B
42	Santander Central Hispano Group	ES	24	S	S	S (4)		S	S							S (2)	S						S
43	Landesbank Baden-Wuerttemberg	DE	6																				
44	KfW Group	DE	0																				
45	Prudential Financial Inc	US	1																				
46	Banca Intesa SpA	IT	19	S		S (3)		B	S	S (4)	S <sup>(a)</sup>			S				S		S (2)		B	
47	Banco Bilbao Vizcaya Argentaria	ES	21	S		S (3)		S	S								S (2)	S					S
48	Abbey National Plc	UK	1																				
49	Bank One Corporation	US	8														B						
50	Washington Mutual Inc.	US	0																				

This table contains information about the top 100 international commercial banks, classified by assets as of 2002. B stands for Branch, S stands for Subsidiary; S(#) indicates the number of subsidiaries in the country. Countries codes used: AT = Austria; AU = Australia; BE = Belgium; CA = Canada; CH = Switzerland; CN = China; DE = Germany; DK = Denmark; ES = Spain; FR = France; HK = Hong Kong; IE = Ireland; IT = Italy; KP = Korea; JP = Japan; NL = Netherlands; SE = Sweden; UK = United Kingdom; US =USA. <sup>(a)</sup> One branch operating in the country was coded as a subsidiary because it was a branch of a subsidiary of one of the top 100 banks operating in a developing country.

**Table 1 - Top 100 International Commercial Banks and Their Operations in Eastern Europe and Latin America, 2002 (continued)**

Ranking by assets	Parent bank names	Parent country	Number of total host countries worldwide where banks operate	Argentina	Bolivia	Brazil	Bulgaria	Chile	Colombia	Croatia	Czech-Rep	Ecuador	Estonia	Hungary	Latvia	Lithuania	Mexico	Peru	Poland	Slovakia	Slovenia	Turkey	Uruguay
51	Almanij	BE	24	B							S (2)			S					S	S(2) <sup>(a)</sup>			
52	Credit Mutuel Centre Est Europe	FR	10																				
53	CDC Ixis	FR	0																				
54	Nordea Bank AB	SE	14										B		B	B			S				
55	Lehman Brothers Holdings Inc.	US	16																				
56	Danske Bank A/S	DK	8																S				
57	Eurohypo AG	DE	8																				
58	Royal Bank of CA RBC	CA	10																				
59	UniCredito Italiano SpA	IT	19				S			S (3)	S								S	S		S	
60	Shinkin Central Bank	JP	2																				
61	San Paolo IMI	IT	18											S							S		
62	HSH Nordbank AG - Proforma	DE	8																				
63	National AU Bank	AU	9																				
64	NORD/LB	DE	11												S	S			S				
65	Fleet National Bank	US	12	B		B, S		B	S								B	B					B, S
66	Bear Stearns Companies Inc.	US	4																				
67	Bank of Nova Scotia (The)	CA	30					S									S						
68	Bankgesellschaft Berlin AG	DE	5																S				
69	US Bancorp	US	0																				
70	Nomura Holdings Inc	JP	7																				
71	Toronto Dominion Bank	CA	7																				
72	Canadian Imperial Bank of Com.	CA	12																				
73	Banque de Montreal	CA	6																				
74	Kookmin Bank	KP	5																				
75	American Express Company	US	28	S		S (2)											B						S
76	CNCEP	FR	1																				
77	Landesbank Hessen- HELABA	DE	4																				
78	Deutsche Postbank AG	DE	2																				
79	Depfa Bank Plc	IE	5																				
80	Capitalia SpA	IT	12																			B	
81	Sumitomo Trust & Banking Co	JP	5																				
82	National Agricultural Coop. Fed.	KP	0																				
83	Svenska Handelsbanken	SE	2																S				
84	Natexis Banques Populaires	FR	12																				
85	Banca Monte dei Paschi di Siena	IT	9																				
86	Skandinaviska Enskilda Banken	SE	12										S		S	S							
87	Commonwealth Bank of AU	AU	9																				
88	Erste Bank der Oesterreichischen S.	AT	8							S (2)	S (2)			S						S			
89	Chuo Mitsui Trust & Banking Co	JP	0																				
90	National City Corporation	US	2																				
91	SunTrust Banks, Inc.	US	1																				
92	BHW Holdings AG	DE	0																				
93	Standard Chartered Plc	UK	43						S										B				
94	LA CAIXA (Barcelona)	ES	2																				
95	Shoko Chukin Bank, Ltd	JP	0																				
96	Foereningssparbanken	SE	8										S		S	S							
97	State Bank of India	IN	14																				
98	Westpac Banking Corporation	AU	11																				
99	Woori Financial Holdings Co. Ltd	KP	10																				
100	Bank of China (HK) Limited	HK	2																				

This table contains information about the top 100 international commercial banks, classified by assets as of 2002. B stands for Branch, S stands for Subsidiary; S(#) indicates the number of subsidiaries in the country. Countries codes used: AT = Austria; AU = Australia; BE = Belgium; CA = Canada; CH = Switzerland; CN = China; DE = Germany; DK = Denmark; ES = Spain; FR = France; HK = Hong Kong; IE = Ireland; IT = Italy; KP = Korea; JP = Japan; NL = Netherlands; SE = Sweden; UK = United Kingdom; US =USA. <sup>(a)</sup> One branch operating in the country was coded as a subsidiary because it was a branch of a subsidiary of one of the top 100 banks operating in a developing country.

Sources: Bankscope, National Central Banks, and Bankers Almanac.

**Table 2: Foreign Bank Presence in Eastern Europe and Latin America**

Countries	Number of Banks	Number of Banks under Foreign Control <sup>a)</sup>	Number of Foreign Subsidiaries	Number of Foreign Branches	Number of Top 100 Subsidiaries <sup>b)</sup>	Number of Top 100 Branches <sup>c)</sup>	Top 100 Foreign Banks' Asset Share Within Foreign Controlled Banks <sup>d)</sup>
Argentina	79	30	15	15	10	10	89.99%
Bolivia	12	5	2	3	1	1	58.79%
Brazil	193	73	64	9	38	6	91.14%
Bulgaria	34	21	15	6	4	2	40.61%
Chile	25	14	6	8	6	6	97.70%
Croatia	46	21	21	0	13	0	75.16%
Czech Republic	37	26	17	9	13	5	84.74%
Ecuador	22	2	0	2	0	2	100.00%
Estonia	7	4	3	1	2	1	92.30%
Hungary	39	25	25	0	15	0	60.56%
Latvia	23	9	8	1	4	1	87.55%
Lithuania	13	8	5	3	4	2	92.78%
Mexico	33	21	11	10	10	10	99.72%
Peru	15	12	9	3	4	3	52.43%
Poland <sup>e)</sup>	59	45	44	1	29	1	79.25%
Slovak Republic	20	17	15	2	11	1	75.16%
Slovenia	22	7	6	1	3	0	77.86%
Turkey	54	19	8	11	4	9	94.35%
Uruguay	41	28	18	10	11	5	77.17%
<b>TOTAL</b>	<b>774</b>	<b>387</b>	<b>292</b>	<b>95</b>	<b>182</b>	<b>65</b>	-

Sources: National Central Banks, Bankers Almanac, Bankscope, and Others.

a) Foreign banks with at least 50% of the bank capital; b) Number of subsidiaries under foreign banks' control whose parent banks are within the top 100 worldwide banks, classified by assets at 2002; c) Number of foreign branches whose parent banks are within the top 100 worldwide banks, classified by assets at 2002 - 4 branches in the sample of Top 100 subsidiaries incorporated in a developing country were classified as subsidiaries; d) Figures for Czech Republic, Estonia, Latvia, Poland, Slovak Republic and Uruguay underestimate the representativeness of the foreign banks in the sample due to missing asset data. Bulgaria's low foreign asset share is due to the important participation of banks from Greece and Hungary which are not classified within the top 100 banks. Peru's low foreign asset share data is due to the importance of Banco de Credito del Peru and Interbank's shareholders which are companies from Bermuda and Bahamas respectively. Finally, Bolivia's low asset share is due to the importance of Banco de Credito de Bolivia whose main shareholder is Banco de Credito del Peru; and e) It does not include 605 cooperatives banks (They represent 6.5% of total assets)

**Table 3 - Top 100 Parent Bank Activities by Country of Origin (Home) and Home Country Regulations on Overseas Activities**

Countries	Number of Top 100 Banks by Assets in 2002	Assets' Share Among Top 100 Banks	Number of Top 100 Banks with Operations in Sample of Host Countries	Number of Host Countries where Banks Operate	Number of Subsidiaries in Sample of Host Countries	Number of Branches in Sample of Host Countries	Home Country Branch/Sub Regulation Dummy
Australia	3	1.26%	0	0	0	0	0
Austria	1	0.37%	1	4	6	0	0
Belgium	3	3.32%	3	5	8	1	0
Canada	5	2.70%	1	2	2	0	1 <sup>(a)</sup>
China	4	5.10%	0	0	0	0	0*
Denmark	1	0.72%	1	1	1	0	0
France	7	7.90%	3	11	22	4	0
Germany	16	14.97%	8	15	42	6	1 <sup>(b)</sup>
Hong Kong	1	0.28%	0	0	0	0	0
India	1	0.31%	0	0	0	0	1 <sup>(c)</sup>
Ireland	1	0.45%	0	0	0	0	0
Italy	5	2.94%	4	14	23	3	1 <sup>(d)</sup>
Japan	11	14.55%	2	5	3	3	0
Korea	3	1.16%	0	0	0	0	0
Netherlands	3	5.06%	3	12	8	12	0
Spain	3	2.14%	2	8	20	0	1 <sup>(e)</sup>
Sweden	4	1.88%	4	4	8	3	0
Switzerland	2	4.50%	2	3	3	2	0
United Kingdom	6	9.81%	4	11	10	7	0
United States	20	20.57%	10	15	26	24	0
<b>Total</b>	<b>100</b>	<b>100.00%</b>	<b>48</b>	<b>20</b>	<b>182</b>	<b>65</b>	<b>-</b>

Notes: The Home Country Branch/Sub Regulation Dummy is equal to zero if the legal requirements for a branch are the same as for a subsidiary. Instead, it is equal to one if there are more requirements for a branch than for a subsidiary. The references to each case with 1 can be found below. Note that none of the host countries in the sample were EU members in 2002.

(a) No bank shall have any branch, other than a representative office, outside Canada, without the approval of the Minister, whose approval may be subject to such terms and conditions as the Minister considers appropriate (Banking Act, art 422).

(b) An institution shall report immediately to the Federal Banking Supervisory Office and the Deutsche Bundesbank, the establishment, relocation and closure of a branch in a non-EEA state (Banking Act, art 24 (7)).

(c) Overseas Branches should not rely substantially on borrowed funds for asset expansion above the tolerance level ( Instruction of RBI for Banks & Banking Operations: Chapter 17, paragraph 17.1 (viii)). Numerous ceilings to individual borrowers and the exposure of branches overseas ( Instruction of RBI for Banks & Banking Operations: Chapter 17, paragraph 17.3). In depth and detailed "reviews" of the working of the overseas branches in each country at reasonable intervals of not more than a year and put the reviews for the consideration of the Top management and the Board of Directors ( Instruction of RBI for Banks & Banking Operations: Chapter 17, paragraph 17.11 (v)).

(d) Italian banks may establish branches in a non-member state, subject to authorization by the Bank of Italy. Italian banks may establish branches in Italy and in other member states (Banking Act, art 15(2)).

(e) If it is intended to open the branch in a non-EU Member State, the Banco de España can refuse the application on the basis of, and in addition to the foregoing reasons, the fact that it considers that the activity of the branch is not going to be subject to effective control by the supervisory authorities of the host country, or that there exists legal or some other kind of obstacles that prevent or hamper control and inspection of the branch by the Banco de España . (Real Decreto 1245/1995, art 13)

\* China Banking Regulatory Commission (CBRC) was officially launched on April 28, 2003. Before it was regulated by the PBOC (People's Bank of China). The main banks are state banks. No legislation was found for that period.

Source: Parent Countries' Banking Sector Regulations, National Central Banks, Bankers Almanac, and Bankscope.

**Table 4 - Host Country Regulation on the Organizational Choice of Foreign Banks: Branch vs. Subsidiary Index**

Countries	Written Statements	Restriction on Activities	Responsibilities Undertaken	Other Restrictions	Host Country Regulation Index
Argentina	0	0	0	0	0
Bolivia	1 <sup>(a)</sup>	0	0	0	1
Brazil	0	0	0	0	0
Bulgaria	1 <sup>(b)</sup>	0	0	0	1
Chile	0	0	0	0	0
Croatia	1 <sup>(c)</sup>	1 <sup>(d)</sup>	1 <sup>(e)</sup>	0	3
Czech Republic	0	0	0	0	0
Ecuador	0	0	0	0	0
Estonia	0	0	0	0	0
Hungary	0	1 <sup>(f)</sup>	0	1 <sup>(g)</sup>	2
Latvia	0	0	0	0	0
Lithuania	0	0	0	0	0
Mexico	0	1 <sup>(h)</sup>	0	0	1
Peru	0	0	0	0	0
Poland	0	0	1 <sup>(i)</sup>	1 <sup>(j)</sup>	2
Slovak Republic	0	1 <sup>(k)</sup>	0	0	1
Slovenia	0	0	0	0	0
Turkey	0	0	0	0	0
Uruguay	0	0	0	0	0

Notes: This table explains how the Host Country Regulation Index was constructed. The index was developed using four subcategories: Required Written Statements, Restrictions on Activities, Responsibilities Undertaken and Other Restrictions. Each category is equal to zero if the legal requirements for a branch are the same as for a subsidiary. They are equal to one if there are more requirements for a branch than for a subsidiary. An explanation when each subcomponent equals 1 can be found below. Source: Host Countries' Banking Sector Regulations

(a) Written approval of bank supervisory body of country of domicile required to open a bank branch (Law of Financial Institutions, art 17 (1))

(b) Written approval of bank supervisory body of country of domicile required for opening a bank branch (Law of Banks, art 12). Also written statement of the bank's supervisory body agreeing exchange of information and prompt notification of news to the Bulgarian authorities (Regulation 2, section II).

(c) (Among others) An opinion or approval of the supervisory authority of a bank of a Member State or the supervisory authority of a foreign bank on a bank that intends to establish a bank in the Republic of Croatia. (Banking Law, art 35)

(d) A branch office of Foreign banks shall not perform the activities determined by the provisions of Articles 35, 36 and 37 of the Banking Act (e.g. receive deposits, etc). Special conditions for operating a branch office of foreign banks shall be regulated by Croatia National Bank (Banking Act, art 21)

(e) A branch may conduct operations within the Republic of Croatia pursuant to the authorization of the founder bank and with the implicit responsibility of the founder bank for all obligations undertaken in the Republic of Croatia in relation to the operations of the branch. (Banking Law, art 51)

(f) Unless otherwise provided for by an international agreement, the Government may, based on a law or an authorization granted by law, prescribe by decree that only economic organizations with business offices registered in Hungary or organizations under full or majority ownership of domestic residents may be entitled to perform certain activities. (Branch Act, section 8)

(g) A branch office may be entered in the company registration records if an international agreement concluded with the country, or international organization, where the registered office, in which the foreign company is located, allows the foreign company to establish a branch office in Hungary. (Branch Act, section 5) From 1 January 1998, The Branch Act recognizes and authorizes for the first time the "branch" as a legal form of establishment in Hungary.

(h) The Secretariat of Finance and Public Credit may authorize the establishment in the Republic of branches of pre-eminent foreign banks, whose borrowing and lending operations may be conducted only with residents outside Mexico. (Law of Credit Institutions, art 7)

(i) The application shall have appended thereto an undertaking from the applicant foreign bank that it will satisfy all claims on the branch that may arise from its relations with other organizations. (Banking act, art40 (3))

(j) The Commission for Banking Supervision stated in a debate that the most appropriate form of foreign organization in the banking business in Poland would be a joint-stock bank (source: The Polish Banking System in the Nineties, National Bank of Poland, December 2001) The authorization of the Commission for Banking Supervision is a requirement for the establishment of a branch of a foreign bank (Banking Act, art 40)

(k) A branch of a foreign bank may only be permitted mortgage transactions if the foreign bank applying for the license has a license to perform mortgage transactions in the home country.(Banking Act, art 8(9))

**Table 5: Probit Estimation of the Likelihood that a Foreign Bank Operates as a Branch**

Independent Variables	Dependent variable: Branch=1 ; Subsidiary=0					
	Model (1)	Model (2)	Model (3)	Model (4)	Model (5)	Model (6)
Parent Bank	3.2184	3.2301	3.2417	3.2423	3.3866	3.3889
Internationalization Strategy	(1.2427) ***	(1.2898) **	(1.2018) ***	(1.2685) **	(1.3389) **	(1.3096) ***
Parent Bank Size	-0.3850	-0.4297	-0.2856	-0.3066	-0.3982	-0.3055
	(0.2384)	(0.2439) *	(0.2348)	(0.2612)	(0.2506)	(0.3026)
Parent Bank Business Orientation	0.7049	0.7855	0.4869	0.4520	0.6776	0.4740
	(0.5195)	(0.5177)	(0.5257)	(0.5494)	(0.5222)	(0.5361)
Home Country Regulations on Overseas Branches	-0.7429	-0.7475	-0.8104	-0.8473	-0.7094	-0.7671
	(0.3003) **	(0.2927) **	(0.2972) ***	(0.2990) ***	(0.2921) **	(0.3026) **
Affiliate Bank Size	-0.2540	-0.2675	-0.2772	-0.3061	-0.2954	-0.3127
	(0.1495) *	(0.1650)	(0.1457) *	(0.1677) *	(0.1628) *	(0.1588) **
Affiliate Bank Business Orientation	-0.8470	-0.8757	-0.8758	-0.9615	-0.8226	-0.8351
	(0.3493) **	(0.3406) ***	(0.3398) ***	(0.3197) ***	(0.3290) **	(0.3246) ***
Year of Entry	-0.0314	-0.0307	-0.0346	-0.0350	-0.0313	-0.0339
	(0.0059) ***	(0.0054) ***	(0.0060) ***	(0.0054) ***	(0.0052) ***	(0.0055) ***
Acquisition Dummy	-1.5348	-1.5202	-1.8709	-1.9289	-1.7893	-2.1227
	(0.3176) ***	(0.3585) ***	(0.4207) ***	(0.4641) ***	(0.4598) ***	(0.5837) ***
Host Country Regulations on Foreign Bank Branches	-0.8380	-0.4418	-1.3679	-0.7232	-0.6198	-1.1366
	(0.3156) ***	(0.2454) *	(0.3315) ***	(0.2919) **	(0.1999) ***	(0.4189) ***
Host Country Bank Entry Requirements	-0.2775	-0.2230	-0.4009	-0.3381	-0.3566	-0.4776
	(0.1863)	(0.1859)	(0.1940) **	(0.2084)	(0.2142) *	(0.2187) **
Host Country Restrictions on Bank Activities	0.1186	0.1986	0.0121	0.1336	0.1659	0.0525
	(0.1153)	(0.1163) *	(0.1017)	(0.1246)	(0.1187)	(0.1306)
Host Country Corporate Taxes	0.0703	0.0581	0.1020	0.0894	0.0899	0.1191
	(0.0242) ***	(0.0199) ***	(0.0309) ***	(0.0245) ***	(0.0265) ***	(0.0325) ***
Host Country Size	-0.0294	-0.1465	0.0924	-0.0909	-0.1640	-0.0317
	(0.1363)	(0.1276)	(0.0974)	(0.1007)	(0.1130)	(0.1159)
Host Country GDP per Capita	-0.4807	-0.3864	-0.5343	-0.3008	-0.5905	-0.6198
	(0.1308) ***	(0.1328) ***	(0.1354) ***	(0.1341) **	(0.1259) ***	(0.1385) ***
Host Country Risk (Composite index)	0.0017					
	(0.0389)					
Host Country Political Risk		0.0521		0.1229		
		(0.0353)		(0.0378) ***		
Host Country Economic Risk			-0.1172	-0.2188		-0.1134
			(0.0556) **	(0.0668) ***		(0.0638) *
Host Country Investment Risk					0.2721	0.2503
					(0.1203) **	(0.1356) *
Latin America Dummy	0.119648	0.0498	-0.1245	-0.5797	0.2952	0.0216
	(0.3585)	(0.3588)	(0.3910)	(0.4333)	(0.3978)	(0.4477)
Number of Observations	240	240	240	240	240	240
Pseudo R-squared	0.576	0.5828	0.5884	0.6136	0.5865	0.5968
Wald chi2	114.670	116.900	108.490	194.960	121.210	126.480
P-value of Wald chi2	0.000	0.000	0.000	0.000	0.000	0.000

This table reports probit regressions with standard error adjusted for clustering on each parent bank. A constant is estimated but not reported. Robust Standard Errors are in parentheses. \*, \*\*, \*\*\* mean significance at 10, 5 and 1 percent, respectively.

**Table 6: Impact of the Determinants of the Likelihood of a Foreign Bank Operating as a Branch**

<b>Independent Variables</b>	<b>Marginal Effects</b>	<b>Standard Desviation</b>	<b>Impact on the likelihood of operating as a branch (in % terms)</b>
Parent Bank Internationalization Strategy	0.163	0.172	2.805
Parent Bank Size	-0.015	0.596	-0.920
Parent Bank Retail Business Orientation	0.015	0.243	0.375
Home Country Regulations on Overseas Branches	-0.038	0.486	-1.854
Affiliate Bank Size	-0.015	3.888	-5.996
Affiliate Bank Business Orientation	-0.063	0.493	-3.124
Year of Entry	-0.002	24.774	-4.368
Acquisition Dummy	-0.097	0.487	-4.728
Host Country Regulations on Foreign Bank Branches	-0.036	0.948	-3.453
Host Country Bank Entry Requirements	-0.017	0.916	-1.560
Host Country Restrictions on Bank Activities	0.007	1.962	1.321
Host Country Corporate Taxes	0.005	7.683	3.461
Host Country Size	-0.005	1.391	-0.637
Host Country GDP per capita	-0.015	1.719	-2.605
Host Country Political Risk	-0.006	6.975	-4.319
Host Country Economic Risk	0.011	2.879	3.174
Latin America Dummy	-0.030	0.501	-1.505

Note: The marginal effect of dummy variables is considered from a change from 0 to 1

**Table 7: First Stage Heckman Probit Estimations of the Likelihood that a Foreign Bank Operates in a Given Host**

Dependent variable: Bank operates in the country=1 ; No operation in the host country=0						
Independent Variables	Model (1)	Model (2)	Model (3)	Model (4)	Model (5)	Model (6)
Parent Bank Worldwide Activity	0.0361 (0.0052) ***	0.0362 (0.0053) ***	0.0361 (0.0052) ***	0.0359 (0.0052) ***	0.0361 (0.0052) ***	0.0360 (0.0052) ***
Parent Bank Size	0.1303 (0.1506)	0.1277 (0.1511)	0.1340 (0.1503)	0.1400 (0.1533)	0.1347 (0.1513)	0.1362 (0.1507)
Parent Bank Business Orientation	0.1371 (0.3389)	0.1330 (0.3379)	0.1416 (0.3393)	0.1465 (0.3390)	0.1389 (0.3395)	0.1421 (0.3397)
Home Country (outward) Foreign Investment Regulation	0.1774 (0.3368)	0.1789 (0.3401)	0.1805 (0.3329)	0.1995 (0.3364)	0.1856 (0.3363)	0.1843 (0.3320)
Host Country (inward) Foreign Investment Regulation	-0.3092 (0.0787) ***	-0.2725 (0.0783) ***	-0.3298 (0.0806) ***	-0.2860 (0.0742) ***	-0.3010 (0.0823) ***	-0.3212 (0.0903) ***
Host Country Bank Entry Requirements	-0.0874 (0.0395) **	-0.0835 (0.0383) **	-0.0926 (0.0403) **	-0.1009 (0.0742) **	-0.0943 (0.0390) **	-0.0963 (0.0400) **
Host Country Restrictions on Bank Activities	-0.0402 (0.0206) **	-0.0500 (0.0200) **	-0.0453 (0.0216) **	-0.0834 (0.0227) ***	-0.0377 (0.0211) *	-0.0431 (0.0233) *
Host Country Corporate Taxes	-0.0089 (0.0060)	-0.0082 (0.0059)	-0.0096 (0.0060)	-0.0097 (0.0057) *	-0.0082 (0.0062)	-0.0090 (0.0065)
Host Country Size	0.2838 (0.0512) ***	0.2901 (0.0487) ***	0.2710 (0.0497) ***	0.2542 (0.0449) ***	0.2762 (0.0538) ***	0.2674 (0.0527) ***
Host Country GDP per capita	0.0610 (0.0135) ***	0.0460 (0.0129) ***	0.0672 (0.0146) ***	0.0435 (0.0126) ***	0.0593 (0.0131) ***	0.0655 (0.0172) ***
Host Country Risk (Composite index)	0.0005 (0.0058)					
Host Country Political Risk		-0.0124 (0.0057) **		-0.0334 (0.0112) ***		
Host Country Economical Risk			0.0163 (0.0133)	0.0607 (0.0248) **		0.0138 (0.0174)
Host Country Investment Risk					0.0292 (0.0324)	0.0181 (0.0414)
Bilateral Trade	54.1893 (14.3252) ***	49.4552 (14.5934) ***	56.0415 (13.9467) ***	48.8543 (14.6448) ***	57.7539 (15.5865) ***	58.1011 (15.5081) ***
Dummy for Colonial Ties	0.3832 (0.2008) *	0.4338 (0.1987) **	0.4258 (0.1886) **	0.6739 (0.1777) ***	0.3500 (0.1993) *	0.3984 (0.2074) *
Bilateral Distance	-0.2058 (0.0412) ***	-0.2081 (0.0415) ***	-0.2085 (0.0419) ***	-0.2230 (0.0442) ***	-0.2036 (0.0407) ***	-0.2067 (0.0423) ***
Dummy for Common Language	1.0943 (0.4860) **	1.0459 (0.4823) **	1.0612 (0.4765) **	0.8487 (0.4464) *	1.1315 (0.4810) **	1.0904 (0.4766) **
Dummy for Common Legal Origin	0.1833 (0.1374)	0.1955 (0.1363)	0.1770 (0.1394)	0.1891 (0.1380)	0.1777 (0.1349)	0.1739 (0.1369)
Latin America Dummy	0.6949 (0.2333) ***	0.7819 (0.2390) ***	0.7274 (0.2501) ***	1.0326 (0.2806) ***	0.6563 (0.2523) ***	0.6981 (0.2813) **
Wald test of indep. eqns.	0.0600	0.0900	0.0500	0.3500	0.3400	0.2400
Prob > chi2	0.8141	0.7627	0.8262	0.5542	0.5573	0.6275
Number of observation	1933	1933	1933	1933	1933	1933
Censored observations	1693	1693	1693	1693	1693	1693
Uncensored observations	240	240	240	240	240	240

This table reports the first stage of Heckman probit regressions with standard error adjusted for clustering on each parent bank. A constant is estimated but not reported. Robust Standard Errors are in parentheses. \*, \*\*, \*\*\* mean significance at ten, five and one percent, respectively.

**Table 8: Second Stage Heckman Probit Estimations of the Likelihood that a Foreign Bank Operates as a Branch**

Independent Variables	Dependent variable: Branch=1 ; Subsidiary=0					
	Model (1)	Model (2)	Model (3)	Model (4)	Model (5)	Model (6)
Parent Bank Internationalization Strategy	3.2160 (1.2502) ***	3.2230 (1.2967) **	3.2421 (1.2078) ***	3.2084 (1.2724) **	3.3690 (1.3432) **	3.3797 (1.3170) ***
Parent Bank Size	-0.4110 (0.2771)	-0.4652 (0.2849)	-0.3074 (0.2625)	-0.3713 (0.2831)	-0.4571 (0.2854)	-0.3539 (0.2852)
Parent Bank Bussines Orientation	0.6845 (0.5168)	0.7545 (0.5189)	-0.8079 (0.5242)	0.4019 (0.5463)	0.6243 (0.5179)	0.4405 (0.5296)
Home Country Regulations on Overseas Branches	-0.7395 (0.3027) **	-0.7421 (0.2956) **	-0.8079 (0.2985) ***	-0.8296 (0.3024) ***	-0.6977 0.2952 **	-0.7571 (0.3064) **
Affiliate Bank Size	-0.2566 (0.1492) *	-0.2714 (0.1652) *	-0.2799 (0.1450) *	-0.3131 (0.1692) *	-0.3021 (0.1640) *	-0.3184 (0.1601) **
Affiliate Bank Bussines Orientation	-0.8534 (0.3514) **	-0.8832 (0.3411) ***	-0.8816 (0.3417) ***	-0.9757 (0.3212) ***	-0.8341 (0.3294) **	-0.8464 (0.3260) ***
Year of Entry	-0.0315 0.0058 ***	-0.0309 0.0053 ***	-0.0347 0.0059 ***	-0.0353 0.0052 ***	-0.0315 0.0051 ***	-0.0341 0.0054 ***
Acquisition Dummy	-1.5340 (0.3213) ***	-1.5222 (0.3637) ***	-1.8713 (0.4233) ***	-1.9131 (0.4754) ***	-1.7945 (0.4699) ***	-2.1198 (0.5914) ***
Host Country Regulations on Foreign Bank Branches	-0.8294 (0.3227) ***	-0.4358 (0.2475) *	-1.3662 (0.3339) ***	-0.7066 (0.2964) **	-0.6061 (0.2029) ***	-1.1171 (0.4360) ***
Host Country Bank Entry Requirements	-0.2727 (0.1834)	-0.2181 (0.1827)	-0.3974 (0.1917) **	-0.3247 (0.2057)	-0.3482 (0.2102) *	-0.4689 (0.2174) **
Host Country Restrictions on Bank Activities	0.1196 (0.1148)	0.1986 (0.1149) *	0.0118 (0.1020)	0.1376 (0.1236)	0.1647 (0.1172)	0.0542 (0.1328)
Host Country Corporate Taxes	0.0694 (0.0241) ***	0.0573 (0.0196) ***	0.1013 (0.0308) ***	0.0872 (0.0235) ***	0.0886 (0.0261) ***	0.1175 (0.0326) ***
Host Country Size	-0.0451 (0.1667)	-0.1664 (0.1548)	0.0811 (0.1187)	-0.1235 (0.1176)	-0.2008 (0.1362)	-0.0619 (0.1424)
Host Country GDP per Capita	-0.4795 (0.1312) ***	-0.3837 (0.1340) ***	-0.5337 (0.1350) ***	-0.2946 (0.1326) **	-0.5906 (0.1251) ***	-0.6198 (0.1384) ***
Host Country Risk (Composite index)	0.0025 (0.0395)					
Host Country Political Risk		0.0534 (0.0357)		0.1271 (0.0383) ***		
Host Country Economic Risk			-0.1174 (0.0557) **	-0.2240 (0.0678) ***		-0.1122 (0.0654) *
Host Country Investment Risk					0.2775 (0.1194) **	0.2555 (0.1362) *
Latin America Dummy	0.1288 (0.3606)	0.0577 (0.3582)	-0.1187 (0.3936)	-0.5841 (0.4308)	0.3267 (0.3972)	0.0469 (0.4585)

This table reports the second stage of Heckman probit regressions with standard error adjusted for clustering on each parent bank. A constant is estimated but not reported. Robust Standard Errors are in parentheses. \*, \*\*, \*\*\* mean significance at ten, five and one percent, respectively. See first stage estimation for more details